			2	008 Actual		2015 Projected
Physicia	n Specialty		Population	Physicians	/100k	Population
Allergy	& Immunology		733,746	9	1.2	819,193
	National Physician Standards*	Standard Phys/100,000 Pop.	Physician Need	Sta	tus	Physician Need
	AMA	1.4	10	Deficit:	-1	11
	Two Mature HMO	1.5	11	Deficit:	-2	12
	Adjusted FTE	1.4	10	Deficit:	-1	11
	GMENAC	0.8	6	Surplus:	3	7
	Kaiser Portland	1.7	12	Deficit:	-3	10
	7 Kaiser Plans	1.2	9	Adequate	0	10
	GHC Seattle	1.1	8	Surplus:	1	9
	Three HMOs					
	Goodman	1.3	10	Deficit:	-1	11
	Hicks & Glenn					
	Solucient	1.7	13	Deficit:	-4	14
	Average Requirement	1.3	10	Deficit:	-1	11

			2	008 Actual		2015 Projected
Physic	cian Specialty		Population	Physicians	/100k	Population
Anest	nesthesiology		733,746	91	12.4	819,193
	National Physician Standards*	Standard Phys/100,000 Pop.	Physician Need	Sta	tus	Physician Need
	AMA	14.0	103	Deficit:	-12	115
	Two Mature HMO	9.7	71	Surplus:	20	79
	Adjusted FTE	9.1	67	Surplus:	24	75
	GMENAC	8.9	65	Surplus:	26	73
	Kaiser Portland	5.9	43	Surplus:	48	32
	7 Kaiser Plans	3.9	29	Surplus:	62	32
	GHC Seattle	9.0	66	Surplus:	25	74
	Three HMOs					
	Goodman	7.0	51	Surplus:	40	57
	Hicks & Glenn					
	Solucient					
	Average Requirement	7.6	56	Surplus:	35	62

			2	008 Actual		2015 Projected
Physician S	Specialty		Population	Physicians	/100k	Population
Cardiovas	cular Diseases		733,746	78	10.6	819,193
	National Physician Standards*	Standard Phys/100,000 Pop.	Physician Need	Sta	tus	Physician Need
_	AMA	7.5	55	Surplus:	23	61
	Two Mature HMO	5.4	40	Surplus:	38	44
_	Adjusted FTE	5.0	37	Surplus:	41	41
_	GMENAC	3.1	23	Surplus:	55	25
_	Kaiser Portland	3.0	22	Surplus:	56	15
_	7 Kaiser Plans	1.8	13	Surplus:	65	15
_	GHC Seattle	2.9	21	Surplus:	57	24
_	Three HMOs					
_	Goodman	3.6	26	Surplus:	52	29
	Hicks & Glenn	2.6	19	Surplus:	59	21
	Solucient	4.2	31	Surplus:	47	35
_	Average Requirement	3.5	26	Surplus:	52	29

			2	008 Actual		2015 Projected
Physic	cian Specialty		Population	Physicians	/100k	Population
Derma	ermatology		733,746	30	4.1	819,193
	National Physician Standards*	Standard Phys/100,000 Pop.	Physician Need	Sta	tus	Physician Need
	AMA	3.7	27	Surplus:	3	30
	Two Mature HMO	2.8	21	Surplus:	9	23
	Adjusted FTE	2.6	19	Surplus:	11	21
	GMENAC	2.8	21	Surplus:	9	23
	Kaiser Portland	2.5	18	Surplus:	12	20
	7 Kaiser Plans	2.4	18	Surplus:	12	20
	GHC Seattle	2.6	19	Surplus:	11	21
	Three HMOs	1.6	12	Surplus:	18	13
	Goodman	1.4	10	Surplus:	20	11
	Hicks & Glenn	2.1	15	Surplus:	15	17
	Solucient	3.1	23	Surplus:	7	26
	Average Requirement	2.4	18	Surplus:	12	20

		2	008 Actual		2015 Projected
Physician Specialty	_	Population	Physicians	/100k	Population
Emergency Medicine		733,746	71	9.7	819,193
National Physician Standards*	Standard Phys/100,000 Pop.	Physician Need	Sta	tus	Physician Need
AMA	10.5	77	Deficit:	-6	86
Two Mature HMO	5.5	40	Surplus:	31	45
Adjusted FTE	5.2	38	Surplus:	33	43
GMENAC	5.4	40	Surplus:	31	44
Kaiser Portland	6.7	49	Surplus:	22	43
7 Kaiser Plans	5.3	39	Surplus:	32	43
GHC Seattle					
Three HMOs					
Goodman	2.7	20	Surplus:	51	22
Hicks & Glenn					
Solucient	12.4	91	Deficit:	-20	102
Average Requirement	6.2	45	Surplus:	26	51

			2	008 Actual		2015 Projected
Physic	cian Specialty		Population	Physicians	/100k	Population
Endoc	ndocrinology, Diabetes & Metabolism		733,746	28	3.8	819,193
	National Physician Standards*	Standard Phys/100,000 Pop.	Physician Need	Sta	tus	Physician Need
	AMA	1.8	13	Surplus:	15	15
	Two Mature HMO	1.1	8	Surplus:	20	9
	Adjusted FTE	1.0	7	Surplus:	21	8
	GMENAC	0.8	6	Surplus:	22	7
	Kaiser Portland	0.9	7	Surplus:	21	9
	7 Kaiser Plans	1.1	8	Surplus:	20	9
	GHC Seattle					
	Three HMOs	0.6	4	Surplus:	24	5
	Goodman					
	Hicks & Glenn					
	Solucient					
	Average Requirement	0.9	7	Surplus:	21	7

		2	008 Actual	2015 Projected
Physician Specialty		Population	Physicians /10	00k Population
Family Practice		733,746	190 25	.9 819,193
National Physician Standards*	Standard Phys/100,000 Pop.	Physician Need	Status	Physician Need
AMA	31.5	231	Deficit: -4	1 258
Two Mature HMO	45.6	335	Deficit: -14	5 374
Adjusted FTE	42.6	313	Deficit: -120	3 349
GMENAC	25.2	185	Surplus:	5 206
Kaiser Portland	16.7	123	Surplus: 67	7 90
7 Kaiser Plans	11.0	81	Surplus: 109	90
GHC Seattle				
Three HMOs	9.2	68	Surplus: 122	2 75
Goodman				
Hicks & Glenn	16.2	119	Surplus: 7	1 133
Solucient	22.5	165	Surplus: 25	5 185
Average Requireme	nt 23.6	173	Surplus: 17	7 193

			2	008 Actual		2015 Projected
Physi	ician Specialty		Population	Physicians	/100k	Population
Gastr	roenterology		733,746	35	4.8	819,193
	National Physician Standards*	Standard Phys/100,000 Pop.	Physician Need	Sta	tus	Physician Need
	AMA	4.2	31	Surplus:	4	34
	Two Mature HMO	3.1	23	Surplus:	12	25
	Adjusted FTE					
	GMENAC	3.2	23	Surplus:	12	26
	Kaiser Portland	1.7	12	Surplus:	23	14
	7 Kaiser Plans	1.7	12	Surplus:	23	14
	GHC Seattle					
	Three HMOs					
	Goodman	1.3	10	Surplus:	25	11
	Hicks & Glenn					
	Solucient	3.5	26	Surplus:	9	29
	Average Requirement	2.4	18	Surplus:	17	20

			2	008 Actual		2015 Projected
Physician S	Specialty		Population	Physicians	/100k	Population
Hematolog	gy/Oncology		733,746	9	1.2	819,193
	National Physician Standards*	Standard Phys/100,000 Pop.	Physician Need	Sta	tus	Physician Need
_	AMA	3.5	26	Deficit:	-17	29
	Two Mature HMO	2.5	18	Deficit:	-9	20
_	Adjusted FTE	2.4	18	Deficit:	-9	20
_	GMENAC	3.6	26	Deficit:	-17	29
_	Kaiser Portland	2.3	17	Deficit:	-8	15
_	7 Kaiser Plans	1.8	13	Deficit:	-4	15
_	GHC Seattle	1.6	12	Deficit:	-3	13
_	Three HMOs	2.6	19	Deficit:	-10	21
_	Goodman	1.2	9	Adequate	0	10
_	Hicks & Glenn					
_	Solucient	1.1	8	Surplus:	1	9
_	Average Requirement	2.1	15	Deficit:	-6	17

			2	008 Actual		2015 Projected
Physic	cian Specialty		Population	Physicians	/100k	Population
Infect	ious Disease		733,746	74	10.1	819,193
	National Physician Standards*	Standard Phys/100,000 Pop.	Physician Need	Sta	tus	Physician Need
	AMA	2.2	16	Surplus:	58	18
	Two Mature HMO	0.7	5	Surplus:	69	6
	Adjusted FTE	0.6	4	Surplus:	70	5
	GMENAC	0.9	7	Surplus:	67	7
	Kaiser Portland	1.2	9	Surplus:	65	6
	7 Kaiser Plans	0.7	5	Surplus:	69	6
	GHC Seattle	0.6	4	Surplus:	70	5
	Three HMOs					
	Goodman					
	Hicks & Glenn					
	Solucient					
	Average Requirement	0.8	6	Surplus:	68	7

			2	008 Actual		2015 Projected
Physician Sp	pecialty		Population	Physicians	/100k	Population
Internal Med	dicine		733,746	277	37.8	819,193
	National Physician Standards*	Standard Phys/100,000 Pop.	Physician Need	Sta	tus	Physician Need
	AMA	53.1	390	Deficit:	-113	435
7	Гwo Mature HMO	21.4	157	Surplus:	120	175
	Adjusted FTE	20.0	147	Surplus:	130	164
	GMENAC	28.8	211	Surplus:	66	236
	Kaiser Portland	28.1	206	Surplus:	71	248
7	7 Kaiser Plans	30.3	222	Surplus:	55	248
(	GHC Seattle					
	Three HMOs	16.7	123	Surplus:	154	137
	Goodman					
	Hicks & Glenn	11.3	83	Surplus:	194	93
	Solucient	19.0	139	Surplus:	138	156
	Average Requirement	22.0	161	Surplus:	116	180

			2	008 Actual		2015 Projected
Physi	Physician Specialty		Population	Physicians	Physicians /100k	Population
Neph	nrology		733,746	35	4.8	819,193
	National Physician Standards*	Standard Phys/100,000 Pop.	Physician Need	Sta	tus	Physician Need
	AMA	2.6	19	Surplus:	16	21
	Two Mature HMO	1.4	10	Surplus:	25	11
	Adjusted FTE	1.3	10	Surplus:	25	11
	GMENAC	1.1	8	Surplus:	27	9
	Kaiser Portland	0.8	6	Surplus:	29	6
	7 Kaiser Plans	0.7	5	Surplus:	30	6
	GHC Seattle	0.9	7	Surplus:	28	7
	Three HMOs					
	Goodman					
	Hicks & Glenn					
	Solucient	0.7	5	Surplus:	30	6
	Average Requirement	1.0	7	Surplus:	28	8

			2	008 Actual		2015 Projected
Physician Speci	Physician Specialty  Neurological Surgery		Population	Physicians	/100k	Population
Neurological Su			733,746	17	2.3	819,193
	onal Physician dards*	Standard Phys/100,000 Pop.	Physician Need	Sta	tus	Physician Need
AMA		1.9	14	Surplus:	3	16
Two	Mature HMO	1.1	8	Surplus:	9	9
Adju	sted FTE	1.0	7	Surplus:	10	8
GME	NAC	1.1	8	Surplus:	9	9
Kaise	er Portland	1.4	10	Surplus:	7	
7 Ka	iser Plans					
GHC	Seattle	0.4	3	Surplus:	14	3
Thre	e HMOs					
Good	dman	0.7	5	Surplus:	12	6
Hicks	s & Glenn					
Solu	cient					
Aver	age Requirement	1.0	7	Surplus:	10	8

			2	008 Actual		2015 Projected
Physiciar	n Specialty	Population	Population	Physicians	/100k	Population
Neurolog	<b>ду</b>		733,746	56	7.6	819,193
	National Physician Standards*	Standard Phys/100,000 Pop.	Physician Need	Sta	tus	Physician Need
	AMA	5.0	37	Surplus:	19	41
	Two Mature HMO	2.4	18	Surplus:	38	20
	Adjusted FTE	2.3	17	Surplus:	39	19
	GMENAC	3.3	24	Surplus:	32	27
	Kaiser Portland	1.3	10	Surplus:	46	14
	7 Kaiser Plans	1.7	12	Surplus:	44	14
	GHC Seattle	1.2	9	Surplus:	47	10
	Three HMOs					
	Goodman	2.1	15	Surplus:	41	17
	Hicks & Glenn	1.4	10	Surplus:	46	11
	Solucient	1.8	13	Surplus:	43	15
	Average Requirement	1.9	14	Surplus:	42	16

			2	008 Actual		2015 Projected
Physician	Physician Specialty		Population	Physicians	/100k	Population
OB/GYN			733,746	78	10.6	819,193
	National Physician Standards*	Standard Phys/100,000 Pop.	Physician Need	Sta	tus	Physician Need
-	AMA	14.1	103	Deficit:	-25	116
-	Two Mature HMO	12.1	89	Deficit:	-11	99
-	Adjusted FTE	11.3	83	Deficit:	-5	93
-	GMENAC	9.9	73	Surplus:	5	81
=	Kaiser Portland	11.6	85	Deficit:	-7	94
-	7 Kaiser Plans	11.5	84	Deficit:	-6	94
-	GHC Seattle	10.0	73	Surplus:	5	82
-	Three HMOs	8.8	65	Surplus:	13	72
-	Goodman	8.4	62	Surplus:	16	69
-	Hicks & Glenn	8.0	59	Surplus:	19	66
-	Solucient	10.2	75	Surplus:	3	83
-	Average Requirement	10.2	75	Surplus:	3	84

			2	008 Actual		2015 Projected
Physi	ician Specialty		Population	Physicians	/100k	Population
Opth	pthalmology		733,746	68	9.3	819,193
	National Physician Standards*	Standard Phys/100,000 Pop.	Physician Need	Sta	tus	Physician Need
	AMA	6.0	44	Surplus:	24	49
	Two Mature HMO	5.9	43	Surplus:	25	48
	Adjusted FTE	5.5	40	Surplus:	28	45
	GMENAC	4.6	34	Surplus:	34	38
	Kaiser Portland	2.4	18	Surplus:	50	25
	7 Kaiser Plans	3.1	23	Surplus:	45	25
	GHC Seattle	5.0	37	Surplus:	31	41
	Three HMOs					
	Goodman	3.5	26	Surplus:	42	29
	Hicks & Glenn	3.2	23	Surplus:	45	26
	Solucient	4.7	35	Surplus:	33	39
	Average Requirement	4.2	31	Surplus:	37	34

		2	008 Actual		2015 Projected
Physician Specialty	Physician Specialty		Physicians	/100k	Population
Orthopedic Surgery		733,746	44	6.0	819,193
National Physiciar Standards*	n Standard Phys/100,000 Pop.	Physician Need	Sta	tus	Physician Need
AMA	8.3	61	Deficit:	-17	68
Two Mature HMO	6.8	50	Deficit:	-6	56
Adjusted FTE	6.4	47	Deficit:	-3	52
GMENAC	6.0	44	Adequate	0	49
Kaiser Portland	5.9	43	Surplus:	1	34
7 Kaiser Plans	4.2	31	Surplus:	13	34
GHC Seattle	6.7	49	Deficit:	-5	55
Three HMOs	3.0	22	Surplus:	22	25
Goodman	5.9	43	Surplus:	1	48
Hicks & Glenn	4.2	31	Surplus:	13	34
Solucient	6.1	45	Deficit:	-1	50
Average Requirer	nent 5.5	40	Surplus:	4	45

			2	008 Actual		2015 Projected
Physician	Specialty		Population	Physicians	/100k	Population
Otolaryng	gology		733,746	23	3.1	819,193
	National Physician Standards*	Standard Phys/100,000 Pop.	Physician Need	Sta	tus	Physician Need
_	AMA	3.4	25	Deficit:	-2	28
_	Two Mature HMO	3.2	23	Adequate	0	26
_	Adjusted FTE					
_	GMENAC	3.2	23	Adequate	0	26
_	Kaiser Portland	3.4	25	Deficit:	-2	20
_	7 Kaiser Plans	2.4	18	Surplus:	5	20
_	GHC Seattle	3.0	22	Surplus:	1	25
_	Three HMOs					
_	Goodman					
_	Hicks & Glenn					
_	Solucient					
_	Average Requirement	3.0	22	Surplus:	1	25

			2	008 Actual		2015 Projecte
Physician	Specialty		Population	Physicians	/100k	Population
Patholog	y		733,746	85	11.6	819,193
	National Physician Standards*	Standard Phys/100,000 Pop.	Physician Need	Sta	tus	Physician Need
,	AMA	6.3	46	Surplus:	39	52
•	Two Mature HMO	1.9	14	Surplus:	71	16
•	Adjusted FTE	1.8	13	Surplus:	72	15
•	GMENAC	6.4	47	Surplus:	38	52
	Kaiser Portland	3.3	24	Surplus:	61	15
•	7 Kaiser Plans	1.8	13	Surplus:	72	15
	GHC Seattle					
•	Three HMOs					
•	Goodman	4.1	30	Surplus:	55	34
•	Hicks & Glenn					
•	Solucient					
•	Average Requirement	3.2	23	Surplus:	62	26

			2	008 Actual		2015 Projected
Physicia	an Specialty	Population		Physicians	/100k	Population
Pediatri	ics		733,746	235	32.0	819,193
	National Physician Standards*	Standard Phys/100,000 Pop.	Physician Need	Sta	tus	Physician Need
	AMA	24.9	183	Surplus:	52	204
	Two Mature HMO	16.6	122	Surplus:	113	136
	Adjusted FTE	15.5	114	Surplus:	121	127
	GMENAC	12.4	91	Surplus:	144	102
	Kaiser Portland	11.9	87	Surplus:	148	131
	7 Kaiser Plans	16.0	117	Surplus:	118	131
	GHC Seattle					
	Three HMOs	9.8	72	Surplus:	163	80
	Goodman					
	Hicks & Glenn	7.6	56	Surplus:	179	62
	Solucient	13.9	102	Surplus:	133	114
	Average Requirement	13.0	95	Surplus:	140	106

			2	008 Actual		2015 Projected
Physici	Physician Specialty Plastic Surgery		Population	Physicians	/100k	Population
Plastic			733,746	16	2.2	819,193
	National Physician Standards*	Standard Phys/100,000 Pop.	Physician Need	Sta	tus	Physician Need
	AMA	2.4	18	Deficit:	-2	20
	Two Mature HMO					
	Adjusted FTE					
	GMENAC	1.1	8	Surplus:	8	9
	Kaiser Portland	0.3	2	Surplus:	14	
	7 Kaiser Plans					
	GHC Seattle	0.4	3	Surplus:	13	3
	Three HMOs					
	Goodman	1.1	8	Surplus:	8	9
	Hicks & Glenn	2.3	17	Deficit:	-1	19
	Solucient	2.2	16	Adequate	0	18
	Average Requirement	1.2	9	Surplus:	7	10

			2	008 Actual		2015 Projected
Physici	an Specialty		Population	Physicians	/100k	Population
Psychia	atry		733,746	180	24.5	819,193
	National Physician Standards*	Standard Phys/100,000 Pop.	Physician Need	Sta	tus	Physician Need
	AMA	13.6	100	Surplus:	80	111
	Two Mature HMO	7.7	56	Surplus:	124	63
	Adjusted FTE	7.2	53	Surplus:	127	59
	GMENAC	15.4	113	Surplus:	67	126
	Kaiser Portland	5.2	38	Surplus:	142	34
	7 Kaiser Plans	4.1	30	Surplus:	150	34
	GHC Seattle					
	Three HMOs					
	Goodman	7.2	53	Surplus:	127	59
	Hicks & Glenn	3.9	29	Surplus:	151	32
	Solucient	5.7	42	Surplus:	138	47
	Average Requirement	7.1	52	Surplus:	128	58

		2	008 Actual		2015 Projected
Physician Specialty	Physician Specialty		Physicians	/100k	Population
Pulmonary Diseases		733,746	42	5.7	819,193
National Physician Standards*	Standard Phys/100,000 Pop.	Physician Need	Sta	tus	Physician Need
AMA	3.5	26	Surplus:	16	29
Two Mature HMO	2.0	15	Surplus:	27	16
Adjusted FTE	1.9	14	Surplus:	28	16
GMENAC	1.4	10	Surplus:	32	11
Kaiser Portland	1.4	10	Surplus:	32	8
7 Kaiser Plans	1.0	7	Surplus:	35	8
GHC Seattle	1.4	10	Surplus:	32	11
Three HMOs					
Goodman	1.4	10	Surplus:	32	11
Hicks & Glenn					
Solucient	1.3	10	Surplus:	32	11
Average Requirement	1.5	11	Surplus:	31	12

			2	008 Actual		2015 Projected
Physician	Physician Specialty		Population	Physicians	/100k	Population
Radiology	′		733,746	96	13.1	819,193
	National Physician Standards*	Standard Phys/100,000 Pop.	Physician Need	Sta	tus	Physician Need
-	AMA	11.4	84	Surplus:	12	93
_	Two Mature HMO	13.6	100	Deficit:	-4	111
-	Adjusted FTE	13.7	101	Deficit:	-5	112
-	GMENAC	7.7	56	Surplus:	40	63
-	Kaiser Portland	8.5	62	Surplus:	34	39
=	7 Kaiser Plans	4.7	34	Surplus:	62	39
-	GHC Seattle	7.7	56	Surplus:	40	63
-	Three HMOs					
-	Goodman	8.0	59	Surplus:	37	66
-	Hicks & Glenn					
-	Solucient					
-	Average Requirement	9.1	67	Surplus:	29	75

			2	008 Actual		2015 Projected
Physician Specialty		Population	Physicians	/100k	Population	
Rheun	Rheumatology		733,746	15	2.0	819,193
	National Physician Standards*	Standard Phys/100,000 Pop.	Physician Need	Sta	tus	Physician Need
	AMA	1.5	11	Surplus:	4	12
	Two Mature HMO	1.1	8	Surplus:	7	9
	Adjusted FTE	1.0	7	Surplus:	8	8
	GMENAC	0.7	5	Surplus:	10	6
	Kaiser Portland	0.4	3	Surplus:	12	6
	7 Kaiser Plans	0.7	5	Surplus:	10	6
	GHC Seattle	0.7	5	Surplus:	10	6
	Three HMOs					
	Goodman	0.4	3	Surplus:	12	3
	Hicks & Glenn					
	Solucient	1.3	10	Surplus:	5	11
	Average Requirement	0.8	6	Surplus:	9	7

			2	008 Actual		2015 Projected
Physician Specialty		Population	Physicians	/100k	Population	
Gener	General Surgery		733,746	59	8.0	819,193
	National Physician Standards*	Standard Phys/100,000 Pop.	Physician Need	Sta	tus	Physician Need
	AMA	12.5	92	Deficit:	-33	102
	Two Mature HMO	9.4	69	Deficit:	-10	77
	Adjusted FTE	8.8	65	Deficit:	-6	72
	GMENAC	9.7	71	Deficit:	-12	79
	Kaiser Portland	7.0	51	Surplus:	8	51
	7 Kaiser Plans	6.2	45	Surplus:	14	51
	GHC Seattle	5.9	43	Surplus:	16	48
	Three HMOs	4.2	31	Surplus:	28	34
	Goodman	9.7	71	Deficit:	-12	79
	Hicks & Glenn	4.1	30	Surplus:	29	34
	Solucient	6.0	44	Surplus:	15	49
	Average Requirement	7.1	52	Surplus:	7	58

			2	008 Actual		2015 Projected
Physician Specialty			Population	Physicians	/100k	Population
Thoracic S	Thoracic Surgery		733,746	10	1.4	819,193
	National Physician Standards*	Standard Phys/100,000 Pop.	Physician Need	Sta	tus	Physician Need
_	AMA	1.5	11	Deficit:	-1	12
_	Two Mature HMO					
_	Adjusted FTE					
_	GMENAC	0.8	6	Surplus:	4	7
_	Kaiser Portland	0.1	1	Surplus:	9	
_	7 Kaiser Plans					
_	GHC Seattle					
_	Three HMOs					
_	Goodman					
_	Hicks & Glenn					
_	Solucient					
_	Average Requirement	0.5	4	Surplus:	6	4

			2	008 Actual		2015 Projected
Physician Specialty			Population	Physicians	/100k	Population
Urology			733,746	25	3.4	819,193
	National Physician Standards*	Standard Phys/100,000 Pop.	Physician Need	Sta	tus	Physician Need
,	AMA	3.5	26	Deficit:	-1	29
	Two Mature HMO	3.5	26	Deficit:	-1	29
	Adjusted FTE	3.3	24	Surplus:	1	27
	GMENAC	3.1	23	Surplus:	2	25
	Kaiser Portland	3.3	24	Surplus:	1	19
	7 Kaiser Plans	2.3	17	Surplus:	8	19
	GHC Seattle	2.9	21	Surplus:	4	24
	Three HMOs					
	Goodman	2.6	19	Surplus:	6	21
	Hicks & Glenn	1.9	14	Surplus:	11	16
	Solucient	2.9	21	Surplus:	4	23
	Average Requirement	2.9	21	Surplus:	4	24

Report created by Georgia Board for Physician Workforce, State of Georgia

- \*Standards are presented as rates per 100,000 population
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